



Agenda

- Why is water a critical business issue
- ▼ CDP's water program
- Introduction to WFN and Water Footprint Assessment
- Assessing water related business risk
- Understanding water risk in the value chain
- Water footprint accounting
- Developing a water stewardship strategy
- **Q&A**





Water is a critical business issue



Water insecurity - the case for action

- **UN** predicts a **40% global shortfall** in water supply by 2030;
- Excessive loads of nitrogen and phosphate, from agriculture, industrial production and mining, are degrading the quality of the water we have left; and
- NASA reports groundwater is being depleted to the point where regional water availability is threatened.
- The World Bank reports water availability in cities will reduce by as much as two thirds by 2050 due to climate change and competition from energy production and agriculture.

Top 10 risks in terms of

Impact



- Weapons of mass destruction
- Extreme weather events
- Water crises
- 4 Natural disasters
- 5 Failure of climate-change mitigation and adaptation
- 6 Large-scale involuntary migration
- Food crises
- Terrorist attacks
- Interstate conflict
- Unemployment or underemployment



Water insecurity - the case for action

Demand for water is expected to increase in all sectors of production with economic consequences if not properly managed:

- **The IEA** projects a **30% increase** in global energy demand by 2040;
- The UN projects a 70% increase in food demand by 2050; and
- The World Bank predicts water security, exacerbated by climate change, could cost some of the world's regions up to 6% of GDP by 2050.

ICCR uses CDP's water data to understand companies' water-related risk exposure and water stewardship opportunities

- ICCR (\$3.74 trillion)



Water can make or break the low carbon transition

- Delivering on the Paris agreement creates more demand and pressure to improve water management
- 24% of emissions reduction activities reported to CDP depend on a stable supply of good quality water
- 53% of companies report GHG reductions as a direct result of improvements to water management

We must connect the dots between climate change, water scarcity and energy shortages. Solutions to one problem must be solutions for all.

Ban Ki-moon
Secretary-General of the UN



Case study: #ClimateisWater

Water-consuming processes often use considerable amounts of energy, meaning that water efficiency projects can save on both water and energy consumption. In 2015, the savings delivered under Nestlé's **Environmental Target Setting Program** amounted to 1.1 million GJ of energy, 1.7 million m3 of water and 81,146 tons of CO2 e.





What does CDP's data tell us?



Water risks are rapidly materializing for business

More than 4,000 substantive water risks reported in 2016



▼ 53% exposed to substantive business risks from water

54% expect these risks to materialize over the next 6 years.

■ Disclosing companies reported **US\$14 billion** in water-related impacts, a fivefold increase from 2015.



Case study: water is halting business

South African mining company **African** Rainbow Minerals experienced production disruption due to water supply challenges driven by increased water stress. This resulted in the loss of 300 productions hours costing the company US\$26 million, 34.5% of total reported revenue in 2015.





It's not all risk

More than 2549
business opportunities
identified through our
water program in 2016



Strategic water stewardship efforts reduces risk, enhances strategic preparedness, improves investor appeal and makes businesses **more resilient**:

- 66% of responding companies report that water offers operational, strategic, or market opportunities
 - Increased brand value
 - Cost savings
 - Supply chain resilience
- Nowever, only 32% have a plan to capitalize on operational, strategic or market opportunities. ■



Realizing the true value of water

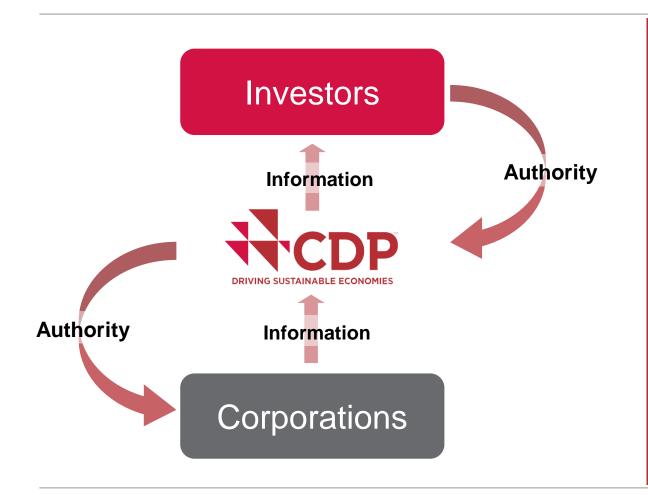




How does CDP catalyse action?



Using investor authority to drive corporate action



Disclosure is a powerful way to drive investment in research and development, and to motivate finance and creative approaches.

Ali Zaidi, Associate Director, Natural Resources, Energy and Science Programs, White House Office of Management and Budget



To catalyse action to improve water security.

- Mission, CDP's water program



Framework for water stewardship

CDP aims to support, contribute to and reflect advanced corporate reporting practices, our questionnaire:

- Drives greater transparency of water issues;
- Facilitates informed decision making;
- Encourages action to improve water security; and
- Promotes competent and robust governance of water issues.

CDP's 2017 Water Information Request

CDP works to catalyze action to improve water security. In 2016, 643 investors with over US\$67 trillion in assets backed CDP's water information request.

The following set of questions form CDP's 2017 water information request. Companies are asked to answer these questions in the Online Response System (ORS) provided by CDP through its website. As such, this document is a representation of the request and whilst the questions will remain the same, the format may differ online particularly where drop down options and tables have been included for ease of response. Guidanci is available on the CDP website from December 2016 which details all of the options available and provides screen shots of the ORS to aid companies in completing the request.

We request a reply to the following questions by 29 June 2017.

Please respond to the information request using our Online Response System (ORS). This is the same ORS as is used for CDP's 2017 climate change and forests information requests. In early Pebruary 2017, instructions on how to access the ORS will be sent to you by email. If you are unable to respond via the ORS, please email respond@cdp.net. In addition to investor signator requesting your response, you may also be asked to share your response with the members of CDP's supply chain program if they are your customers. In this case, you will be notified by email in early April 2017 and asked for your approval for this.

We encourage companies to consult CDP's 2017 water reporting guidance and CDP's 2017 water scoring methodology at www.cdp.net/en/guidance, as well as refer to the guidance within the ORS.

CDP's investor signatories are requesting this information to increase their confidence that you are aware of the water risks your organization faces as well as working to develop comprehensive risk mitigation strategies whilst realizing greater strategic advantage. Please answer the questions as comprehensively as possible. Where you do not have all of the information requested, please respond with what you have as this is more valuable to your investors than no response at all. Where questions have been amended from 2016 to 2017 this is indicated next to the relevant questions.

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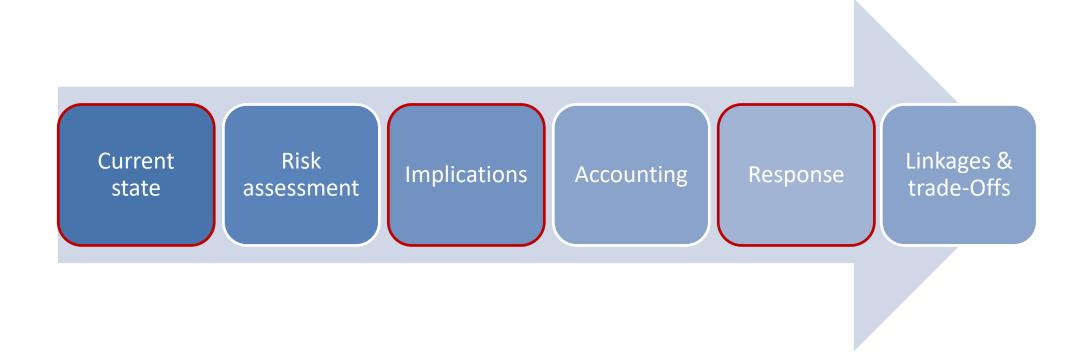
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CDP's water information request – a journey to stewardship





How Water Footprint Network and Water Footprint Assessment can help reporting companies



Introduction to Water Footprint Network and Water Footprint Assessment





Nater Footprint Network (WFN) provides science-based, practical solutions and strategic insights that empower companies and governments to transform the way they use and share fresh water within earth's limits.

- Global leader in Water Footprint Assessment.
- Nater Footprint Assessment provides companies and governments with solutions using a common methodology that interlinks water related issues and leads to strategic action for water stewardship, resource efficiency, fair allocation and good governance.
- Open source platform for data, tools, case studies, ;latest research, guidance.
- Multi-stakeholder partner organisation.



Water Footprint Assessment



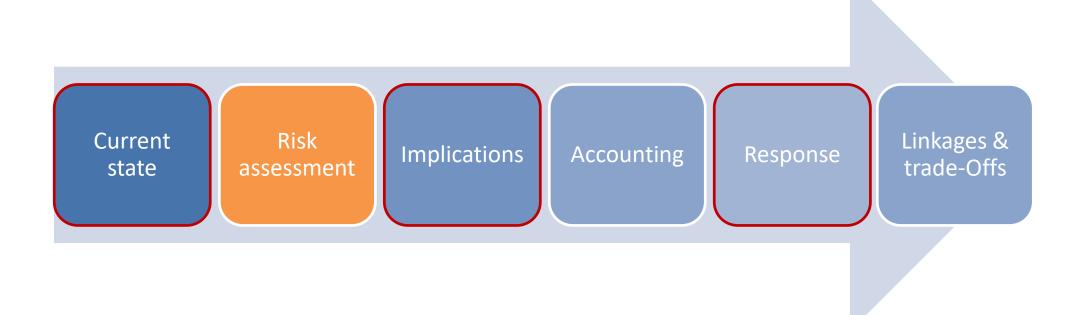


Assessing Water Related Business Risk





Water Risk Assessment Framework





3 kinds of water risk

Water Risk Assessment Framework

- Physical risk: water scarcity, drought, groundwater depletion, water pollution levels, flood
- Regulatory risk: quality of regulations and enforcement, changes due to water quantity/ quality issues, protected areas
- Reputational risk: water quantity/
 quality issues, protected areas, visibility



Conducting a water risk assessment



Water Footprint and Risk Assessment

Water footprint and business water risks assessed in operations and supply chain.



Portfolio Explorer

Online graphical tool that allows investor to explore water risk of clients individually and by sector.



Water stewardship programme

Water Risk Assessment and Water Stewardship Actions defined for each facility.



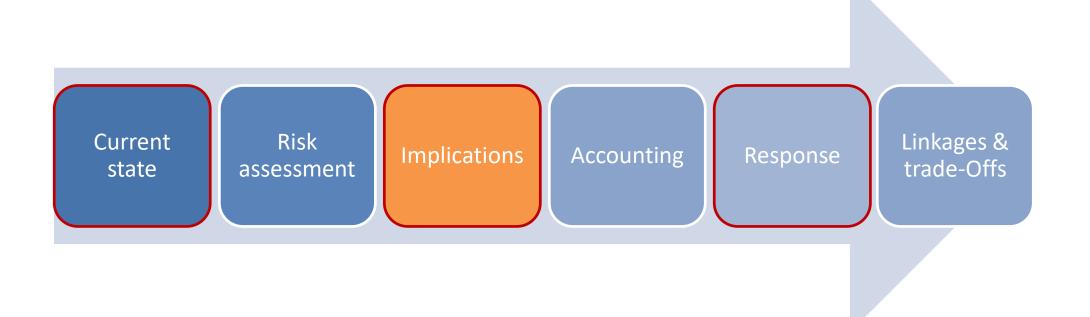


Understanding water risk in the value chain



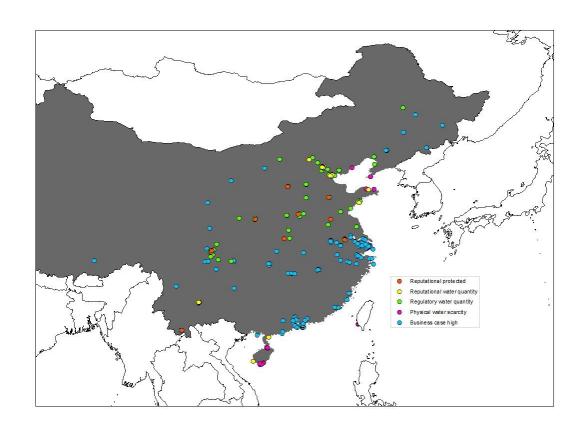


What does water risk mean to your business?





Assessing water risk for direct operations

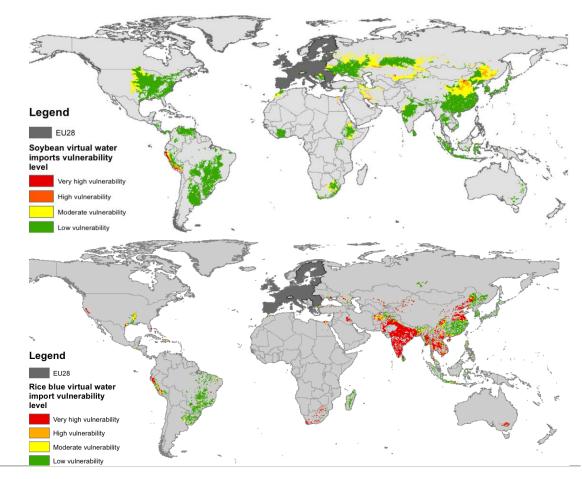


Water Risk Assessment
Framework identifies water
related business risks at
locations of direct operations



Assessing water risk in the supply chain

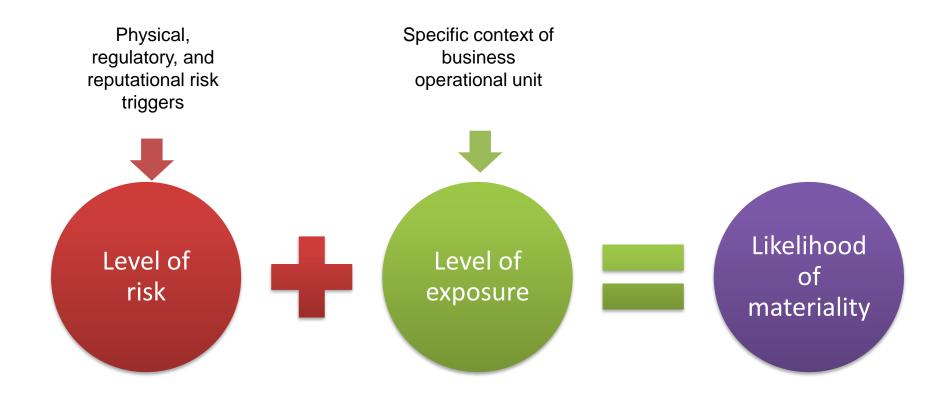
■ Water Footprint Assessment and virtual water flows help identify locations where suppliers may be facing water related business risks







Determining materiality of water risk



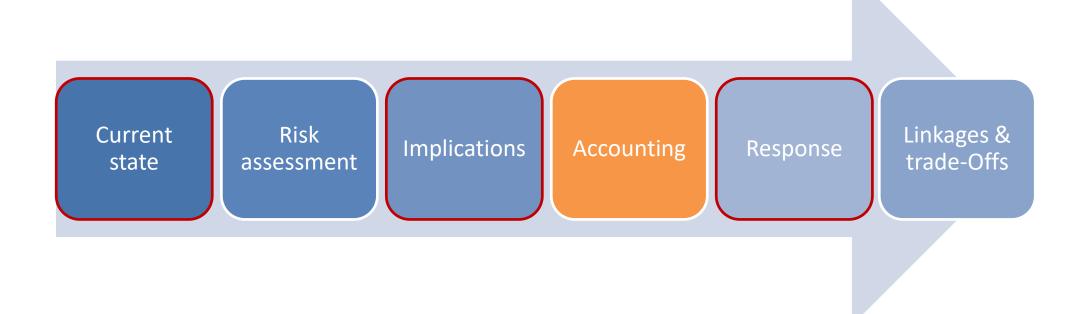


Water footprint accounting





Understanding the pressure your business puts on water resources



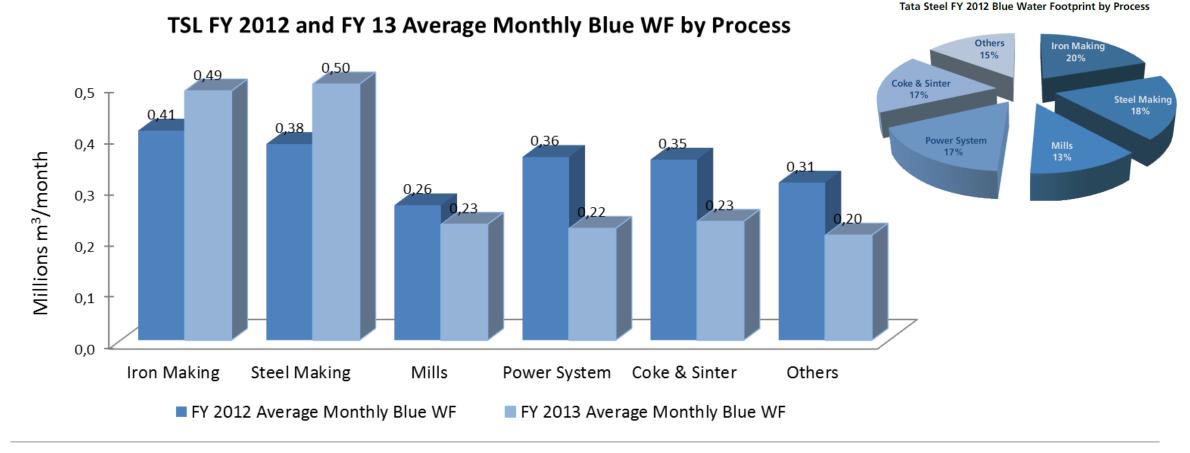


Water footprint: an indicator of pressure

- Water footprint is a measurement of water quantity: volume of water consumed or water quality: assimilation capacity used.
- The water footprint occurs in a specific location and at a specific time.
- The water footprint can be measured for both **both direct** & **indirect** water use, linking producers and consumers throughout the value chain.
- A water footprint can be calculated for productive processes such as for agriculture, industry or domestic uses, or a geographic area such as a river basin, nation or the whole world.

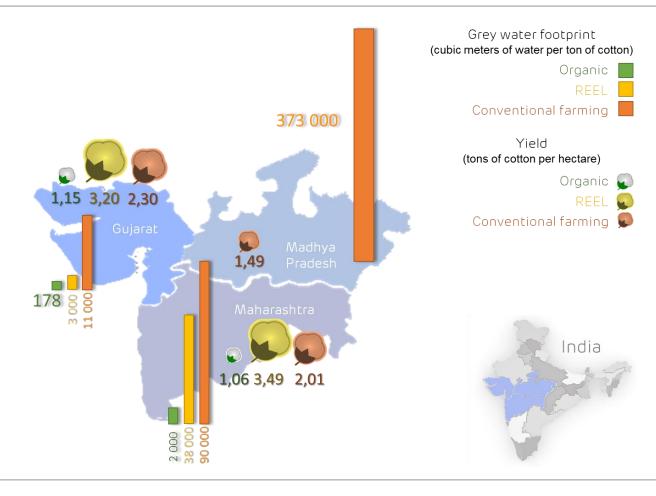


Water footprint in direct operations





Water footprint in supply chain





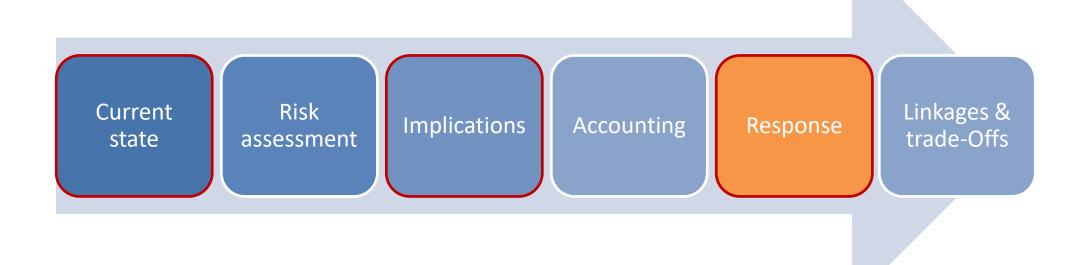


Developing a water stewardship strategy



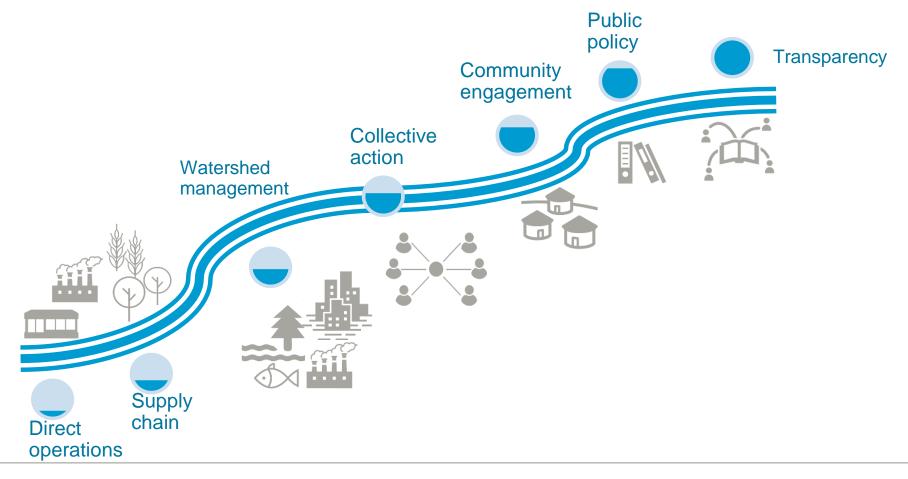


Identifying strategic response options





Water stewardship journey





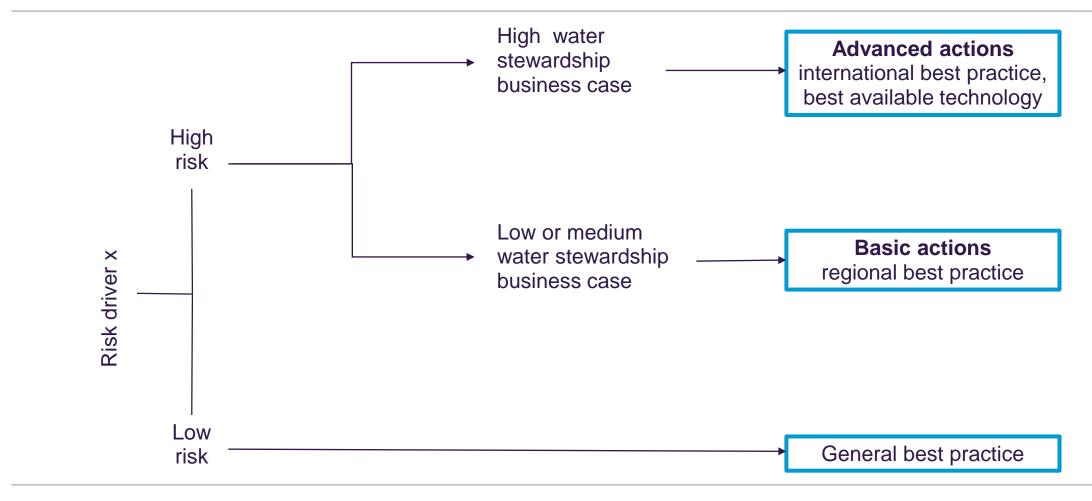


The 5 goals of water stewardship actions

- Measure and monitor water footprint and water risk
- Improve water performance
- Increase water resilience
- Educate value chain about water stewardship
- Engage with external stakeholders and disclose results



Selecting water stewardship actions







Types of water stewardship actions

Raise water stewardship awareness and build capacity Incorporate water stewardship throughout value chain

Monitor risk reduction and water stewardship performance

Invest in infrastructure and technology to meet water stewardship targets





Designing a water stewardship programme

- Water stewardship is a journey and a long-term commitment.
- Water stewardship must fit a company's business model.
- Texternal stakeholder expectations, best practices, evolve.
- Available technology and performance specifications continuously improve.
- Local, regional and national water quantity and quality challenges, regulations and water stewardship opportunities change over time.
- Water risks change as risk drivers change.



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